

Greetings: My name is **Ron Hequet**; Consultant and Speaker; **Contributing Author** – **American Management Association**, 'Leading & Learning Ezine', 'Affluent Magazine', 'The Advisor' and Presenter for ExecSense Webinars.

The abridged article below was written for a United Business Media newswire service and has been posted here in order to offer additional value and actionable thought to your organization from Actum Consulting.

## **Leading Without Authority ©**

By

## **Ron Hequet**

When a person charged with leading an assignment or obtaining outcomes is not given authority over others, but nonetheless needs the cooperation, coordination, and communication from non-subordinates there are 2 crucial components which will determine success or failure.

- **1.** Buy-in: Must be able to articulate how / why objectives are integral to the overall business.
- 2. Motivation: 'Survey Says' *95% say 'it's not about the money'!* A leader must discover, if it's not known, the true motivators for the obtaining the 3 C's from any individual or team.
  - a. Competitiveness
  - b. Ego
  - c. Opportunity

Even if the desired outcome is philanthropic, the 3 C's from non-subordinates are driven by CEO.

## For more information and real world examples, contact...

Ron Hequet, Principal 800.350.5700

Ron@ActumConsulting.com

Web: <a href="https://www.ActumConsulting.com/blog">www.ActumConsulting.com/blog</a> <a href="https://www.ActumConsulting.com/blog">www.ActumConsulting.com/blog</a>